

# Ventura Harbor Commercial Dock Replacement Project

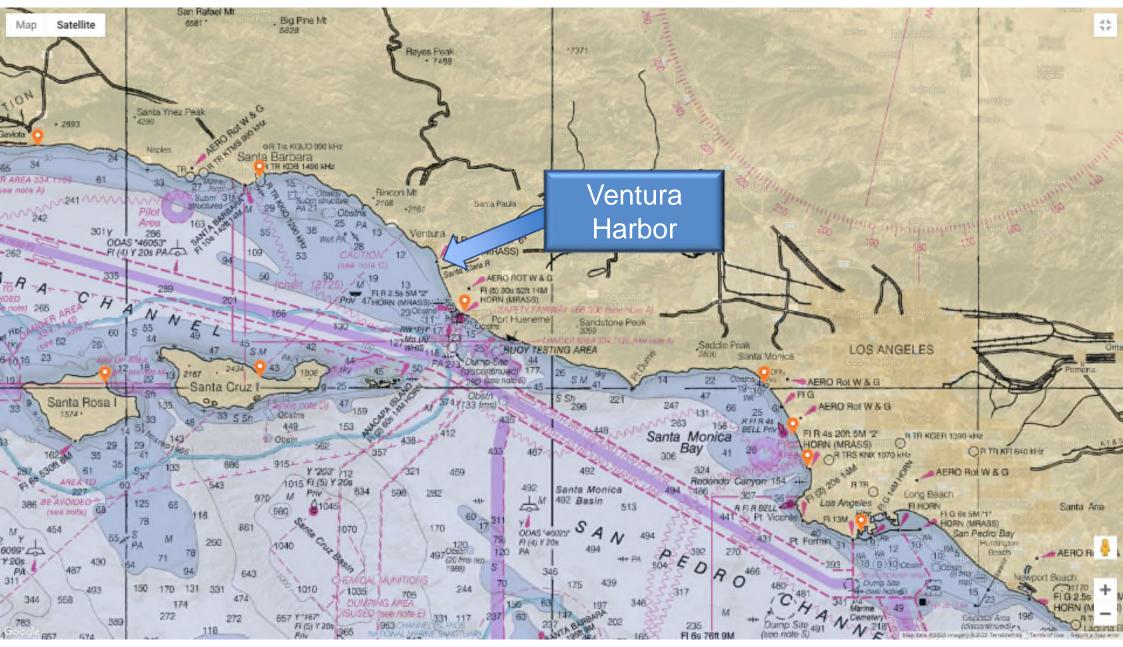
**CMANC** Winter Meeting

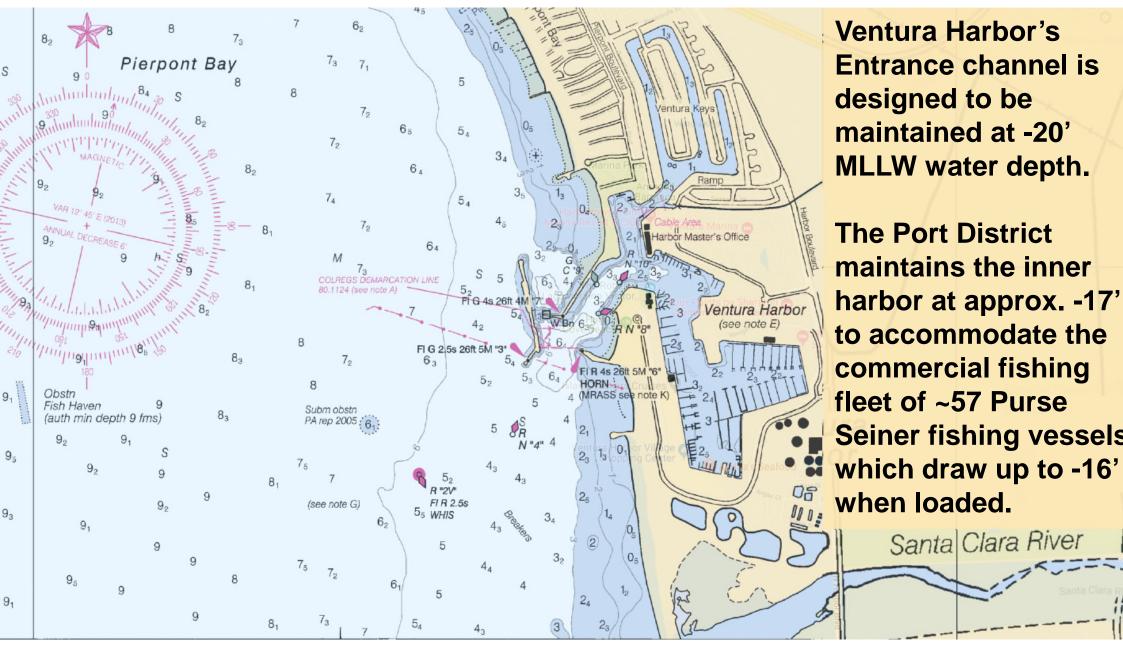
January 17-19, 2020



# **Key Points**

- Why the dock replacement
- Key considerations
- Design
- Construction
- Challenges
- Lessons Learned







# Why the Dock Replacement was required

- Years ago, the Ventura Port District made a commitment to the commercial fishing industry to help justify the Federal interest in maintaining the channel.
- Since then, Ventura has become a leading commercial fishing harbor on the Pacific Coast
- Ventura Port District continues to try to provide a premiere working waterfront for our commercial fishing businesses both large and small



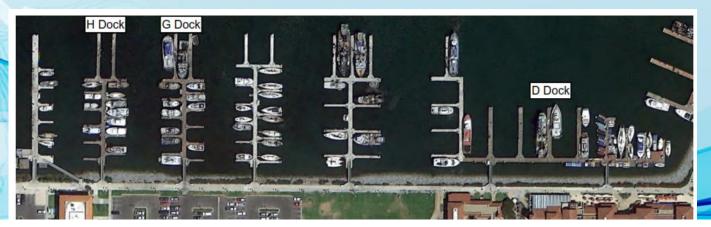
# Why the Dock Replacement was required

- Ventura Harbor serves >50 Purse Seiner commercial fishing vessels
  - 58' x 19' to 72' x 26' with drafts ranging from 9' to 16' when loaded
  - 120 to 200 tons when loaded
- Harbor also serves numerous smaller commercial fishing vessels



# Why the Dock Replacement was required

- 2013 an assessment of D, G, H docks by Noble
   Consultants identified a need to address the condition of
   the existing timber docks (~35 years old)
- The existing docks would require either:
  - repair and replacement of all dock framing members and hardware
  - or replacement with docks more suitable for commercial operations





# **Key Considerations**

- Repair work was an uncertain solution in terms of scope and duration that repairs would be effective
- Designed to accommodate exclusively commercial fishing
- The cost of repairs was estimated at ~\$0.8M
- The cost of total replacement was estimated at ~\$3.5M

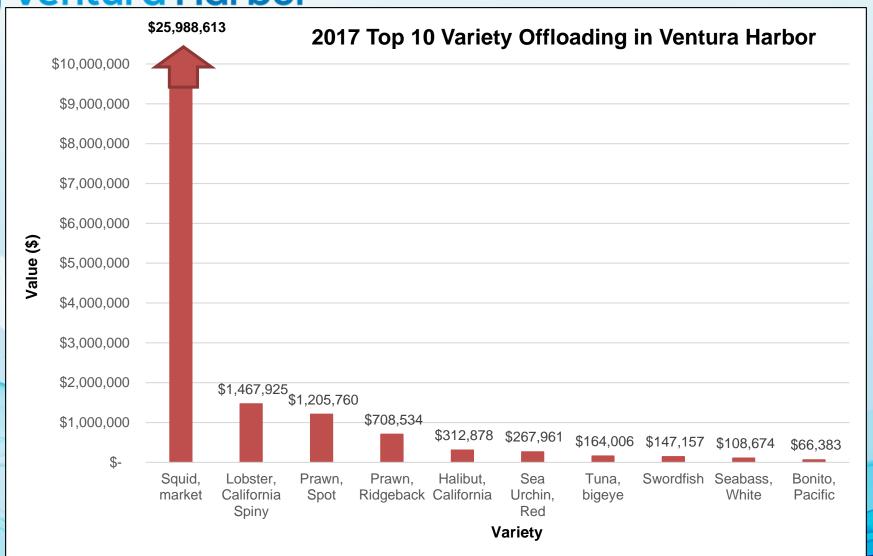


# **Key Considerations**

- Ventura Port District derives approximately 12-14% of its revenue from commercial fishing operations in Ventura Harbor
- Ventura Harbor fish landings have generated between \$12M and \$31M (commercial market value) per year in the past 10 years



Ventura Harbor





## **Key Considerations**

- Modernized docks would address:
  - Improved facilities to support commercial fishing
  - Concrete docks with longer service life and more resiliency for commercial operations
  - Sea level change/storm surge considerations
  - Tsunami considerations





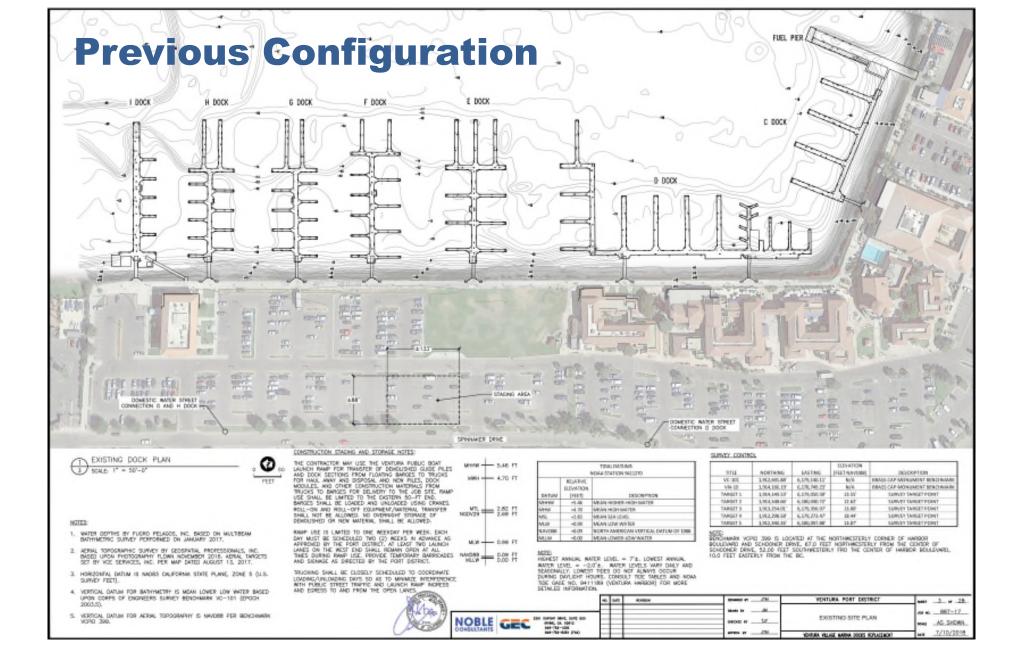
# Design

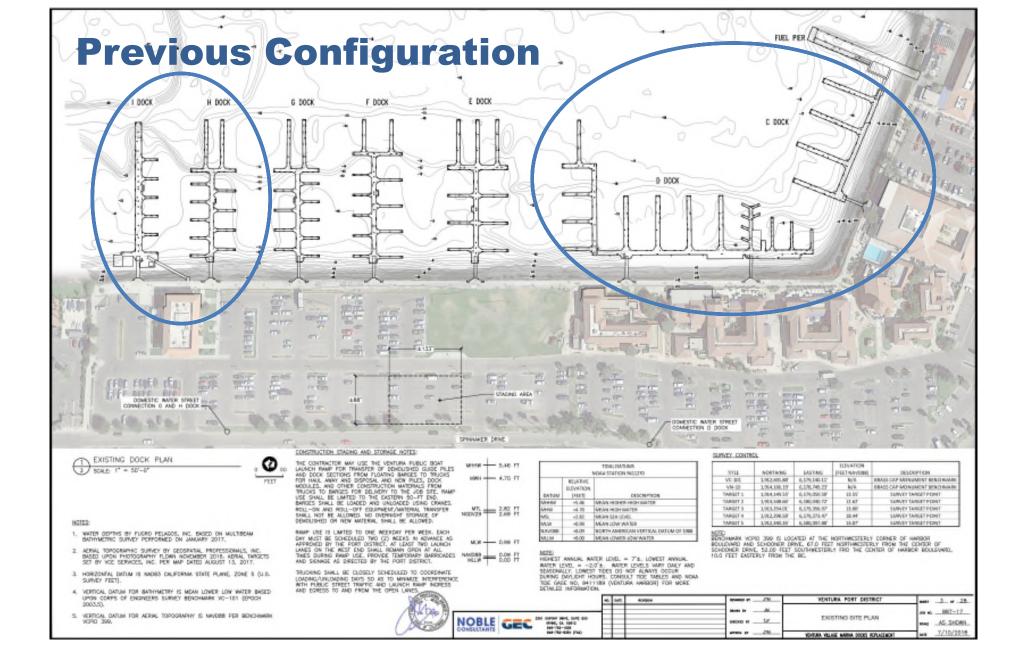
- In January 2017, Noble Consultants-G.E.C. was retained to provide the following for the demolition and replacement of Docks C, D, G, and H:
  - Site Survey
  - Historical data gathering
  - Geotechnical engineering evaluation
  - Design criteria development
  - Utilities & gangway design
  - Contracting documentation preparation
  - Consultation



# Design

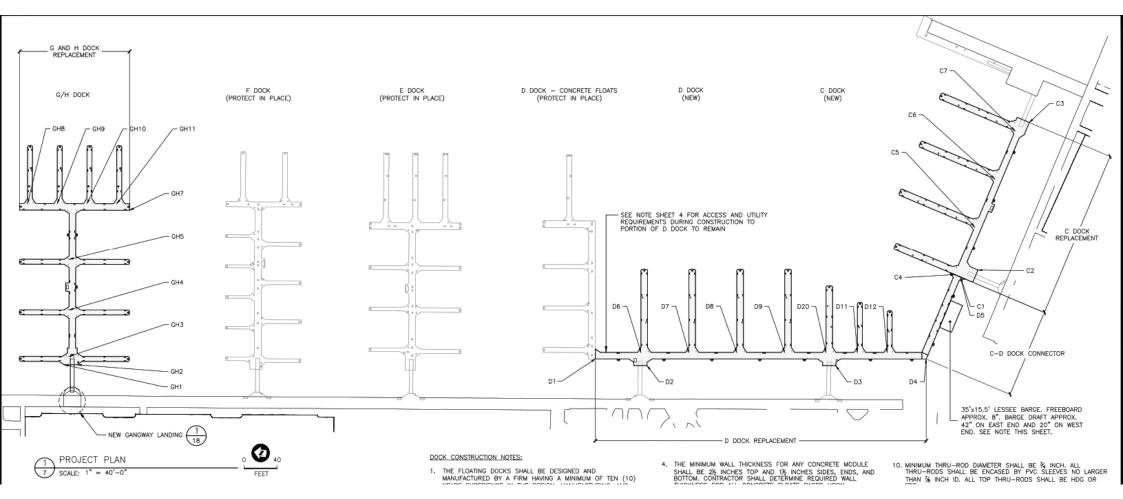
- Final design was completed in July 2018
- Consisted of 28 plan index sheets describing:
  - Demolition Plans
  - Project Plans
  - Dimensions
  - Guide Piles
  - Electrical & power pedestal schematics
  - Water and fire protection schematics
  - Gangway attachments

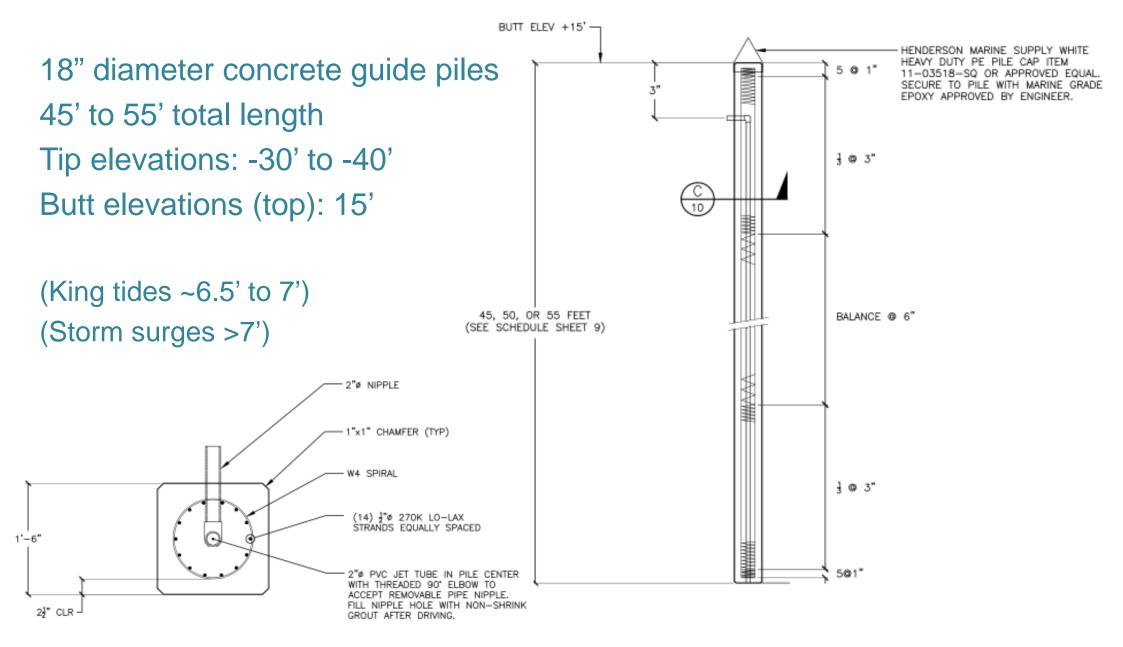






# New Configuration: C, D, G, & H Docks







#### Construction

Project went to open bid July 2018

One contractor responded with a bid of \$4.3M

with concrete piles

Bid was accepted by District Board
 September 2018

Notice to proceed provided October 2018





#### Construction

- Four change orders were executed:
  - 1. \$6,900 for power pedestal modification
  - 2. \$867 for Fire Department Permit
  - 3. \$11,189 for location of underground utilities
  - \$119,986 for 40 additional power pedestals to be installed on the existing docks (this last phase to be completed Q1 2020)





# New C & D Docks



# New G & H Docks





# **Challenges**

- It required 18 months to obtain Coastal Commission permission to proceed
- Providing staging area/working area required more than ½ acre impacting boat launching, guest parking, pedestrian access, and green space
- Dock replacement would have major impacts to fishing fleet operations if conducted during season
- Conversely, lull in fishing season occurs during summer our highest tourist season



## **Challenges**

- Pedestals:
  - VPD obtained the specified pedestals before contracting
  - The pedestals were modified by the manufacturer (new supplier for some components) which resulted in two pedestal design flaws
    - Manufacturing flaw with connectors
    - Connector panel plastic instead of steel
  - Some pedestals installed with incorrect connectors
  - Older fishing vessels had grounding issues with new NEC compliant power pedestals (required isolation transformers)

#### **Electrical Pedestals**



1/16" offset in plug pin and 1/8" thickness in plate created connection issues





# **Challenges**

- Abandoned oil lines and buried utilities not properly mapped
- Fishermen were eager to return to the harbor and management of their return with construction incomplete was challenging to maintain good two-way communication
- Insufficient cleats available held up the return of vessels
- Contractor activities largely took place during the summer, impacting visitor experience to harbor (but essential to avoid fishing season)



#### **Lessons Learned**

- District loans were well invested while awaiting milestone payments to reduce interest burden
- Rigorous, diligent project management was essential to keeping project on time and schedule
- Advance communication and education with stakeholders crucial to get support and acknowledge needs
- Giving the contractor's PM office space helped both sides with communication and logistics



#### **Lessons Learned**

- Patience and flexibility for both marina staff and vessels was essential for slip assignment and reassignment
  - Vessel size but also politics played a roll in slip assignments
  - Billing slip tenants was challenging while moving vessels
- Ensure manufacturer does not change product for your project.
  - We don't want to be the Guinea pigs for new designs
- Sub-contractor accountability is always a challenge

# **Ready For Business!**



# Ventura Harbor HOME OF THE CHANNEL ISLANDS NATIONAL PARK

Thank you for your time.

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