



Great Lakes Dredge & Dock Company, LLC (GLDD) is the largest provider of dredging services in the United States and the only U.S. dredging service provider with international operations. On February 13, 2020, GLDD will celebrate the 115th anniversary of the first project performed by our founders, Lydon & Drayton, in Chicago, Illinois. The Company changed its name to Great Lakes Dredge & Dock Company in 1905 and was involved in a number of marine construction and large-scale projects along the Chicago lakefront and in the surrounding Great Lakes region. In our annual calendar, we share photos of some of these very early projects. Since our founding, our project experience and services have expanded greatly to include dredging, marine construction, and



# SAFETY STATS

## GREAT LAKES DREDGE & DOCK COMPANY, LLC

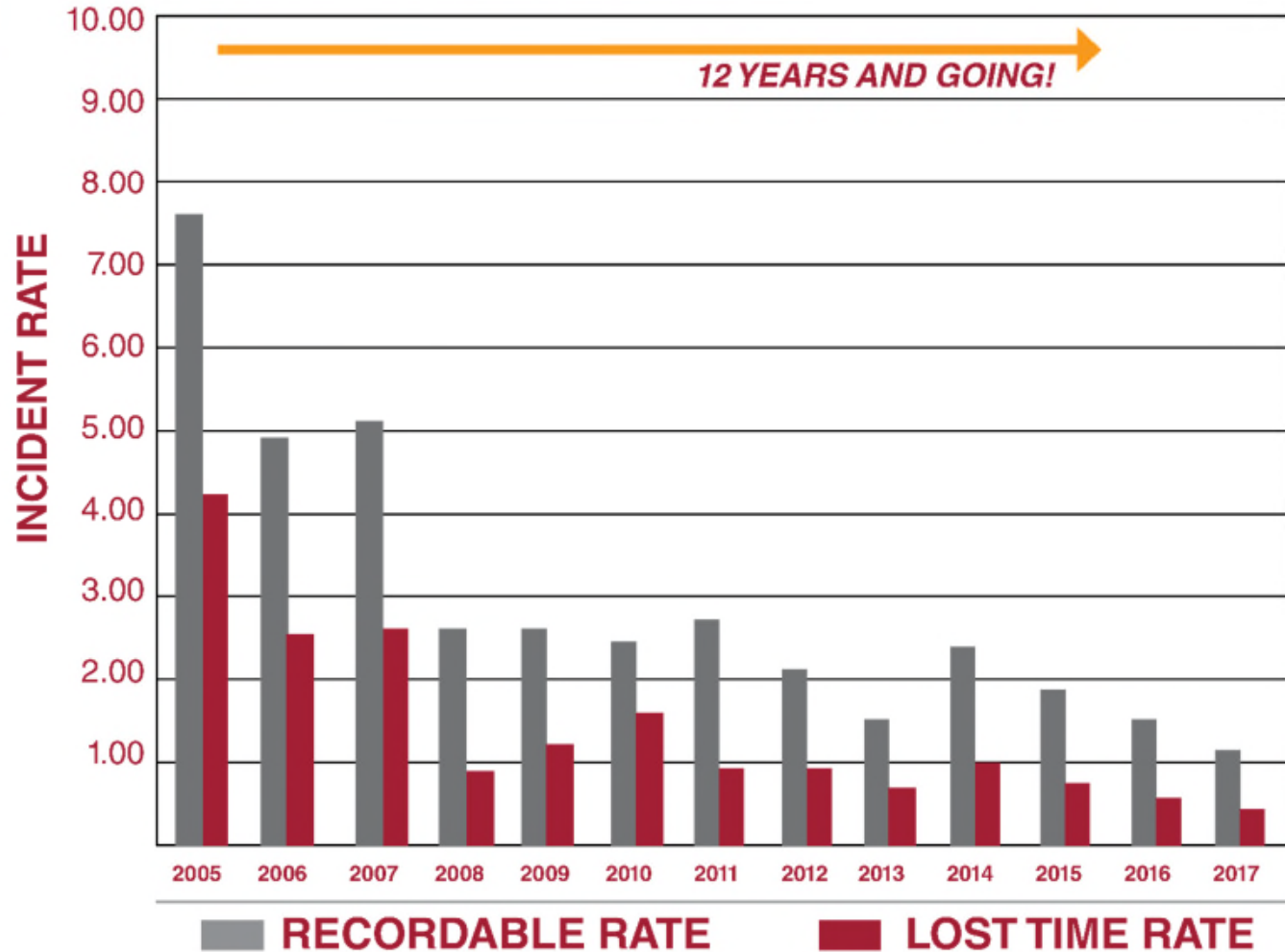


INCIDENT & INJURY-FREE

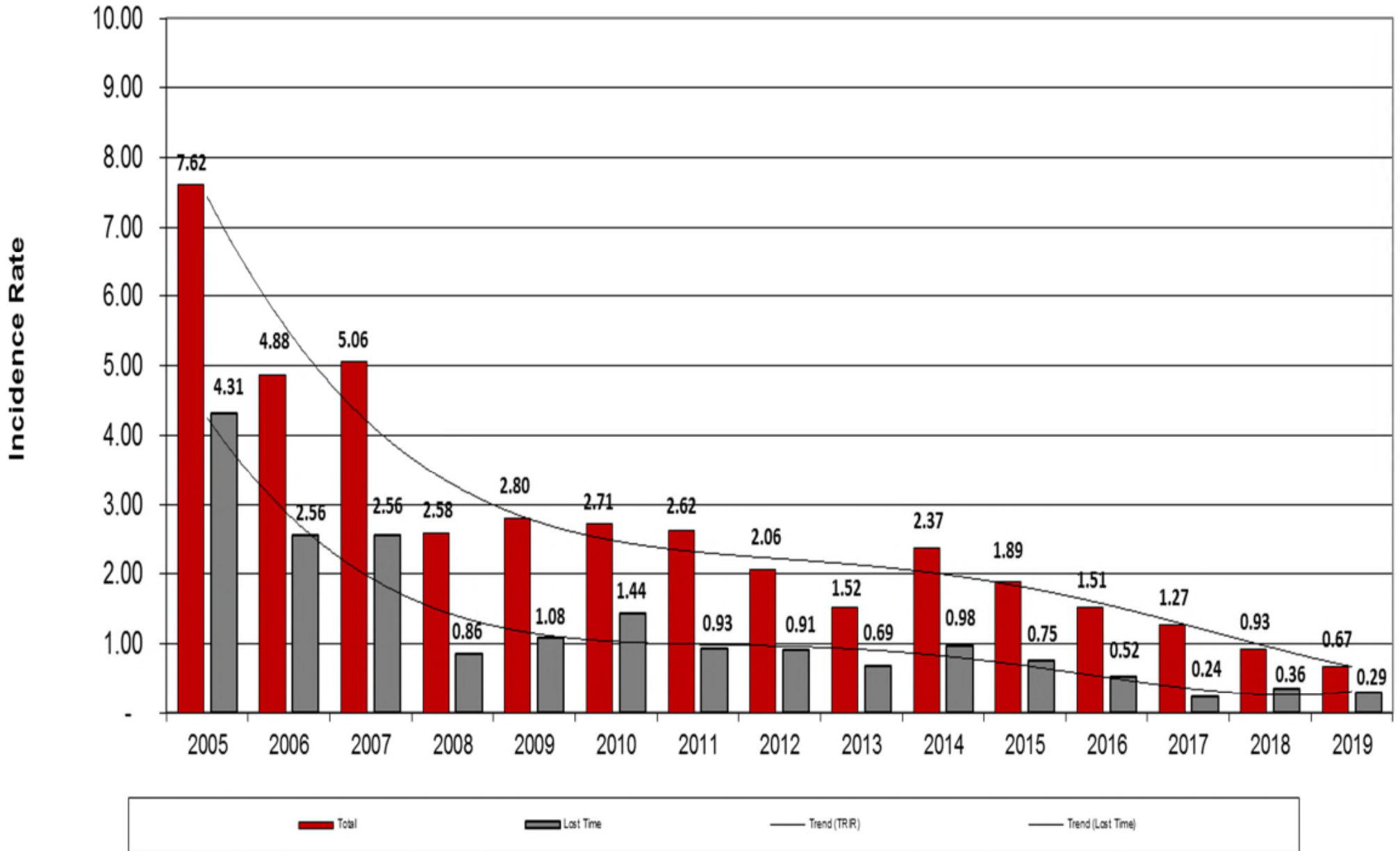
Our commitment to IIF® culture has resulted so far in at least 1,260 fewer incidents at Great Lakes, and has positively impacted our business partners, families & friends.

### PERSONAL INJURY INCIDENT RATES

#### SUCCESS 2005 through 2017



**Great Lakes Dredge & Dock Company**  
**Personal Injury Incident Rates**  
**All Divisions**  
**2005 to 6/30/19**



Total Recordable Incidence Rate = (# of injuries & illnesses ÷ total hours worked) X 200,000

# *It All Starts with Dredging*

## Needs for Robust Program (Progress)

- Full Funding (Disaster Supplemental)
- On Time Budget (FY 2020)
- HMTF (91% FY 2019, 94% FY 2018)
- State and local investments  
(States paying for deepening, establishing state level funds for ports and coasts)
- Stakeholder Engagement (NGO's, Caterpillar, Academia)
- Beneficial use of Dredged Material (WRDA, Pilot Projects)
- Regulatory Reform (Accountability and Deadlines)
- Science Based Environmental Monitoring (In Progress)
- Contractual Flexibility (WRDA and KO engagement)
- Industry Technology Investment (8 major new dredges)



# *It All Starts with Dredging*

## Taking advantage of our mutual successes

### Next steps related to equipment

- Fewer excuses, more efficiency
- Industry Investment
  - 2 new Hopper dredges (2 more announced)
  - 2 new Cutter dredges
  - 1 returning from the Oversea Assignment
  - 2 new Clamshells
- Corps Hopper Fleet needs attention
  - Old, Expensive, Inefficient
  - Fleet size and purpose under review
- Stakeholders have learned to work together
- Challenges remain to assure best value for dredging dollar



# U.S. Dredging Companies Invest \$1.5 Billion+ Supporting National Infrastructure

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**Great Lakes Dredge & Dock – Ellis Island**  
Hopper Dredge – 14,800 cy  
Eastern Shipyard, FL - \$160 M. *(Delivered, in service 2018)*



**Weeks Marine – Magdalen**  
Hopper Dredge – 8,550 cy  
Eastern Shipyard, FL - \$110 M. *(Delivered, in service 2018)*



**Weeks Marine – JS Chatry**  
Cuttersuction Dredge (30-Inch)  
C&C Shipyard, LA - \$60 M.  
*(Delivered, in service August 2019)*



**Manson Construction – Robert M. White**  
Cuttersuction Dredge (30-Inch)  
Halimar Shipyard, LA - \$40 M. *(Delivered, in service 2018)*

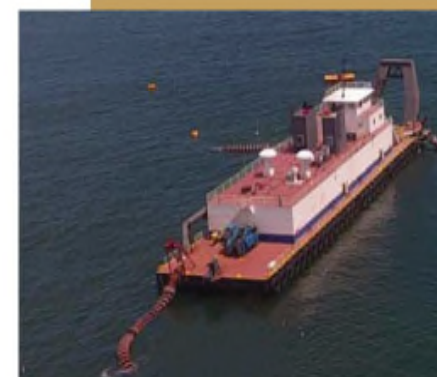
# U.S. Dredging Companies Invest \$1.5 Billion+ Supporting National Infrastructure



**The Dutra Group**  
Two 6,000 CY Split Hull Dump Scows  
Corn Island Shipyard, IN  
(1<sup>st</sup> scow delivered, in service July 2019)



**Callan Marine – Gen. MacArthur**  
Cuttersuction Dredge (32-Inch)  
C&C Shipyard, LA - \$60 M.  
(Delivery Q1 2020)



**Marinex Construction – Wadhwa**  
Cuttersuction Dredge (30-Inch)  
Corn Island Shipyard, IN - \$21 M. (Delivered)



**Manson Construction Co.**  
Hopper Dredge – Glenn Edwards Class, Self-propelled  
(Design phase complete)



**Cashman Dredging & Marine Contracting**  
2 Hopper Dredges – 6,000 cy each  
Quincy, MA (In design and construction phase)

**\*\* Industry has made additional capital investments in cranes, tugs, barges, scows, tender boats, survey vessels, boosters, pipeline, pontoon**

